Creating a Rural Physician Workforce for Montana: The Montana WWAMI TRUST Program ~ Targeted Rural Underserved Track

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Improving the health of Montanans by educating future physicians dedicated to providing care for communities across the state



UWSOM Mission Statement ~ Two Distinct Missions:

1. Meeting the health care needs of our region, especially by recognizing the importance of primary care and providing service to underserved populations.

2. Advancing knowledge and assuming leadership in the biomedical sciences and in academic medicine.



The WWAMI Program

Founding Goals

(1971-73)

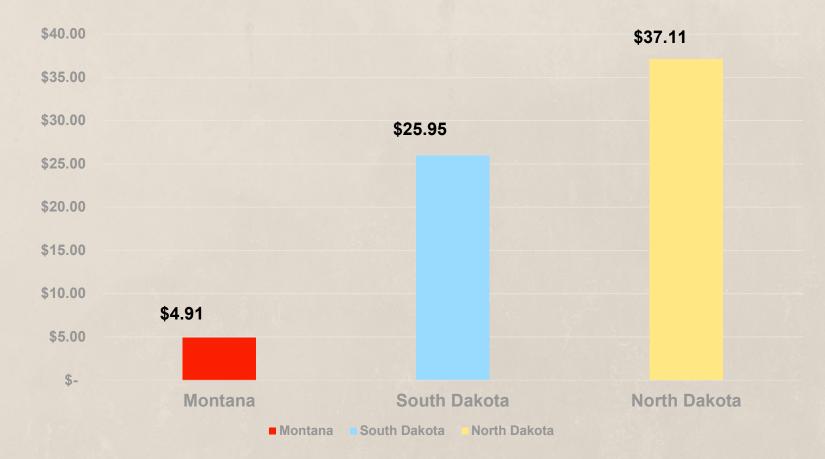


- 1) Access to Publicly Supported Medical Education
- 2) Increase the number of primary care providers (MD)
- 3) Create Community-Based Medical Education

4) Avoid excessive capital costs by using existing educational infrastructure

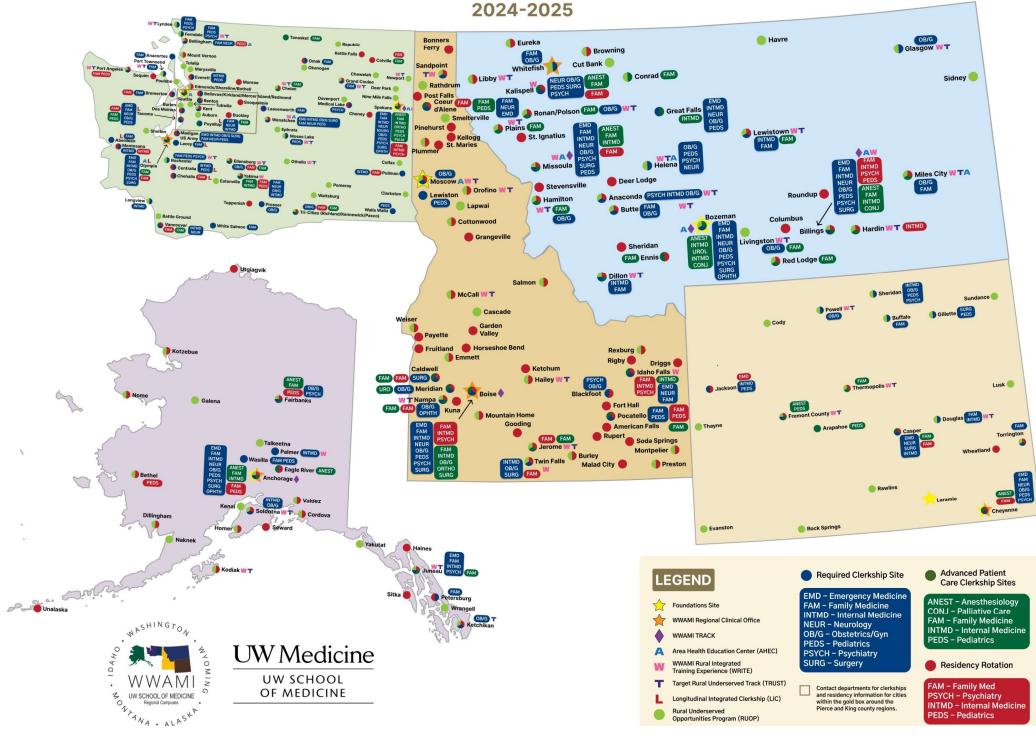
5) Address maldistribution of physicians

Medical Education – Cost per Capita FY19





WWAMI PROGRAM SITE MAP



Montana Clinical Sites

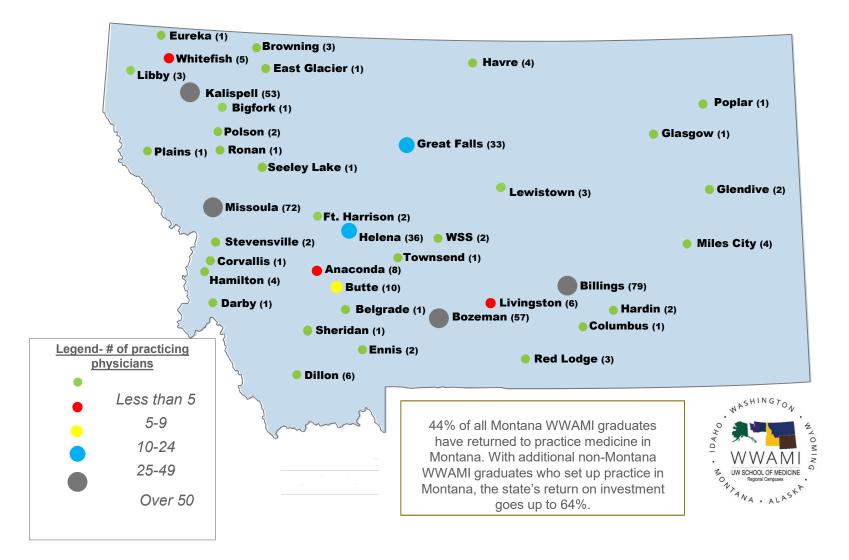
MONTANA

WWAMI PROGRAM SITE MAP 2024-2025

🛑 Eureka Havre FAM OB/G Browning OB/G Cut Bank Whitefish Glasgow WT 🛑 Libby W 🕇 Conrad FAM ANEST NEUR OB/G FAM PEDS SURG Kalispell PSYCH FAM Sidney 🛑 Ronan/Polson FAM OB/G WT Great Falls INTMD Plains FAM NEUR INTMD FMD OB/G ANEST FAM 🛑 St. Ignatius FAM PEDS INTMD 👃 Lewistown W T INTMD NEUR INTMD FAM OB/G FAM OB/G WA PSYCH PEDS Helena Aissoula SURG PSYCH **AW** PEDS NEUR FAM EMD INTMD Deer Lodge FAM 🛑 Stevensville **PSYCH** INTMD Ailes City 🛛 🗛 PEDS NEUR lamilton Anaconda (PSYCH INTMD OB/G) WT OB/G FAM OB/G ANEST WT FAM Roundup Butte FAM PEDS FAM WT PSYCH SURG INTMD CONJ OB/G Bozeman Columbus Billings 🚽 👃 Hardin W T (INTMD) ANEST INTMD Sheridan Livingston WT INTMD NEUR OB/G PEDS UROL OB/G FAM FAM Ennis INTMD CONJ PSYCH Red Lodge FAM 🕘 Dillon W T SURG OPHTH INTMD FAM Advanced Patient Required Clerkship Site LEGEND Care Clerkship Sites EMD – Emergency Medicine ANEST – Anesthesiology CONJ – Palliative Care FAM – Family Medicine INTMD – Internal Medicine Foundations Site FAM – Family Medicine INTMD – Internal Medicine WWAMI Regional Clinical Office NEUR - Neurology OB/G - Obstetrics/Gyn NASHINGTON WWAMI TRACK PEDS – Pediatrics PEDS – Pediatrics PSYCH – Psychiatry UROL - Urology **UW** Medicine Area Health Education Center (AHEC) A SURG - Surgery WWAMI Rural Integrated w Training Experience (WRITE) Residency Rotation UW SCHOOL WWAMI Target Rural Underserved Track (TRUST) OF MEDICINE MONTANA 3 UW SCHOOL OF MEDICINE Regional Campuses ANA . ALAST Longitudinal Integrated Clerkship (LIC) FAM - Family Med L PSYCH – Psychiatry INTMD – Internal Medicine PEDS – Pediatrics Rural Underserved Opportunities Program (RUOP) STATE UNIVERSITY

1/1/25

WWAMI Graduate Returns - Current Practice Sites in Montana - 2024



Montana WWAMI in 2004

- 1. MT WWAMI 1971–Excellent access to publicly funded medical education
- 2. Great medical education and medical students but little focus on physician workforce needs in Montana
- 3. Little focus on rural



2004 Montana WWAMI added its first Clinical dean



- 1. Rural Roots in Minnesota
 - U of Minnesota (UMD, RPAP)Rural FM in Whitefish

 - 2. Admissions
 - Committee structure
 - Students (rural vs urban)

 - 3. Develop TRUST
 UWSOM existing programs
 U of Minnesota

 - NRHA-Rural Medical Educators
 - Canada/Australia (CLIC)



TRUST (Targeted Rural Underserved Track) vision in 2008

TRUST formation

- Focused admission
- 3- 4-year longitudinal continuity experience in a rural TRUST continuity community
- Rural curriculum
- Underserved pathway
- Leadership curriculum, summer retreats
- FSE, RUOP and WRITE, electives in TRUST community
- Focused on rural oriented specialties (FM, IM, Peds, Surgery and Psych)

• MT TRUST growth (students and budget)

- 2008 (3)
- 2009 (5)
- 2013 (10) & line-item budget, MT TRUST Director, Lisa Benzel
- 2017 (12)
- 2024 additional budget-MT TRUST Coordinator- Ashleigh Dallas



TRUST 2024

TRUST First Summer Experience (FSE)

Rural / Small City Continuity Community Experience (varies by location, approx. 4-12 days)

Admissions

Students apply to the UWSOM and are admitted as TRUST Scholars via a targeted admissions process

Foundations Phase

Continuity Community Visits Participation in Pathways encouraged

TRUST Leadership Retreat

TRUST

Continuum

Rural / Underserved Opportunity Program (RUOP) Continuity Communityoriented Scholarly Project (4 weeks)

Patient Care Phase

Continue Continuity Community Linkages

WWAMI Rural Integrated Training Experience (WRITE)

Primary Care Clerkship at Continuity Community (21 – 24 weeks)

Pathways Encouraged

Explore & Focus Phase

Continue Continuity Community Linkages

Rural Clinical Elective

Residency Linkages

Pathways Encouraged

12/2023

Rural & Underserved Communities

TRUST aspires to take students from rural or under-resourced communities with an interest in medicine, nurture a connection, and improve workforce needs in WWAMI states



TRUST Faculty

Faculty Development

offered to TRUST faculty to continually

Regional Residency Programs

WWAMI

TRUST

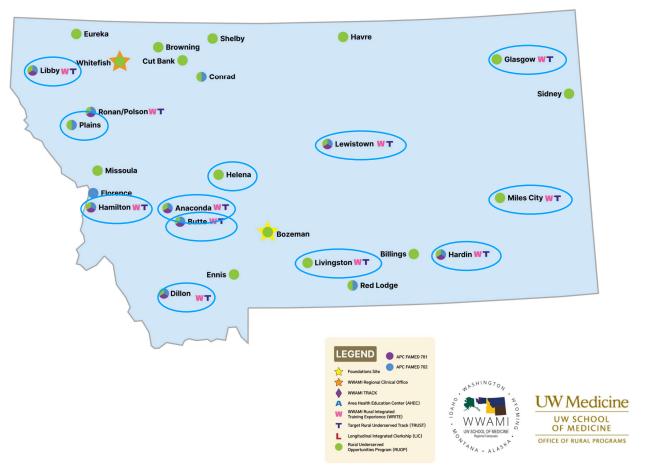
UW SCHOOL OF MEDICINE

Encourage students to pursue residency programs that are in rural-needed specialties like family medicine, primary care internal medicine, general surgery & psychiatry



MONTANA RURAL PROGRAMS

2023-2024 STUDENT PLACEMENT





MT TRUST Outcomes ~ Match Data

	MT TRUST Specialty Match 2011-2024	MT TRUST Primary Care Match FM, IM- Primary, Peds, Med/Peds
Specialty 2011-2024		
Anesthesia	3	
Derm	1	
EM	6	
FM	26	26
Gen Surg	8	
IM Primary	10	10
IM	5	
Med/Peds	4	4
Neuro	3	
Neuro Surg	1	
OB/GYN	5	
Peds	8	8
PM&R	1	
Psych	6	
Rad	3	
Total	90	48
		53% Matched Primary Care
Total		

56% Primary Care: 53% (48) (Non-TRUST PC 34%)

> FM: 29% (26) 141% (Non-TRUST FM 12%) 141% (National FM 8.3%)

Needed Specialties (FM, IM Primary, Peds, Surg, Psych,OB): 69% (62) (Non-TRUST Needed Specialties 50%)

38%

MT TRUST Outcomes Data

Montana TRUST Practice Outcomes 2011- 2024	MT TRUST Primary Care Practice Outcomes, MDs as of 2024	MT TRUST Practice Outcomes, MDs as of 2024
Anesthesia		
Derm		
EM	1	
FM	13	11
Gen Surg		
IM Primary	8	1
IM	1	
Med/Peds		
Neuro		
Neuro Surg		
OB/GYN		
Peds	5	2
PM&R		
Psych		
Rad		
	26 out of 28	14 out of 28
Total	000/	
Percentage Total	93% practicing in Primary Care	

Rural Practice Outcome: 50% (14/28)

17 Return to MT: 61%

9 Return to Rural MT: 53%

Total return to rural MT: 32%



Celebrating our recent returnees to Montana!

- Anaconda: Ellie Schiedermayer, IM. TRUST site: Dillon
- Billings: Chance Stewart, IM. TRUST site: Miles City.
- Butte: Kellee Glaus, FM. TRUST site: Hamilton. Kyler Kingston, IM. TRUST site Dillon.
- Billings: Julie Middleton, OB/G. TRUST site: Butte
- Hardin: Orin Hansen, FM. TRUST site: Hardin
- Kalispell: Ali Armstrong, PEDS. TRUST site: Hamilton
- Livingston: Caroline Pihl, FM. TRUST site: Libby
- *Miles City: Marjorie Albers (Nicholson), FM. TRUST site: Hardin. Brook Murphy, FM. TRUST site Miles City.
- Ronan: Kena Lackman, FM. TRUST site: Miles City
- Missoula: Abigail Mansch, IM. TRUST site: Livingston. Lauren McGovern (Stanley), Peds. TRUST site: Butte. Julie Campbell, Peds. TRUST site: Dillon. Kegan Cunniff, Physiatrist. TRUST site Lewistown.
- Sheridan: Louis Bartoletti, FM. TRUST site Dillon

*Must add a huge shout out to **Dr. KayCee Gardner**; part of the 2008 pilot program, she completed all TRUST requirements, including WRITE in Lewistown and returned to practice in Miles City where she now teaches the next generation of Montana rural physicians.

Upcoming returns: Bethany McMaster, Bozeman; Justin Brewer, Billings (fall 2024); Hannah Vigne, Anaconda; Aaron Smith, Helena (fall 2024); Justinn LaHaye, Great Falls (fall 2024); Keenan Kuckler, Glasgow (fall 2024), Marie Elwood, Hardin (July 2025); Katie Hawkins & Kristen White, Dillon (fall 2025); Riley Grogan, Missoula (fall 2025)



Keys to successful Rural Medical Education Program

- 1. Pipeline- AHEC
- 2. Focused Admissions
- 3. Rural Curriculum
- 4. Rural TRUST Continuity Communities
- 5. Rural TRUST mentors
- 6. Rural Career Advising (choose rural specialties)
- 7. Rural Focused GME (residencies)
- 8. Recruitment and placement back to Montana

9. Retention



Rural Generalism

Australian College of Rural and Remote Medicine-ACRRM-1996

https://www.acrrm.org.au/docs/default-source/all-files/rural-generalist-curriculum.pdf

Cairns Consensus Statement 2014 at Rural WONCA

A Rural Generalist is a medical practitioner who is trained to meet the specific health care needs of rural communities-in a sustainable and cost-effective way, by providing training in comprehensive general practice, emergency care and advanced procedural and cognitive skills.



Why a rural generalist workforce?

- Rural Generalism is essential to delivering the safest and highest quality care to rural communities
- Reduced health care costs for both governments and patients
- Rural generalist model fosters a long-term rural workforce
- Rural generalists are especially important for the countries' most health disadvantaged



Rural Generalist Framework

- Comprehensive Outpatient Primary Care for individuals, families and communities
- Inpatient Care/Outpatient Care
- Emergency Care
- Obstetrical Care
- Behavioral/Mental Health
- Pain/Addiction Medicine
- Population Health/Community Assessment
- Extended Cognitive and/or procedural skill set that is adapted to the community served
- Working as part of a multi-professional team and multidisciplinary team of colleagues both local and distant to provide services within a system of care, aligned with community needs...
- Community Advocacy
- Leadership Skills



Rural Generalist

